## CONTENTS

President's Inaugural Speech: October 24, 1979 by Joseph S. Ward	165
Communication: Key to Productive Construction by Henry W. Parker	173
Improving the Employee Performance Appraisal Process   by Mel Hensey	181
Professional Development in Heavy Construction by Clyde B. Tatum	189
Practitioners in an Academic Environment by Gerald R. Seeley	205
Minority Entrepreneurship—The ASCE Position by George J. Kral	211
Engineers and the Professional Corporation by William S. Feiler	219
Coordinated Advancement for Professionals by Robert L. Kimmons	227
Impact of a Collective Bargaining Contract by Russel C. Jones	241
Improving Productivity in Hot Weather at Remote Areas by Arthur E. Seleen	249
	$\rightarrow$

This Journal is published quarterly by the American Society of Civil Engineers. Publications office is at 345 East 47th Street, New York, N.Y. 10017. Address all ASCE correspondence to the Editorial and General Offices at 345 East 47th Street, New York, N.Y. 10017. Allow six weeks for change of address to become effective. Subscription price to members is \$7.50. Nonmember subscriptions available; prices obtainable on request. CO, EI.

The Society is not responsible for any statement made or opinion expressed in its publications.

Earthquake Prediction: A Socioeconomic View	
by John H. Sorensen	257
New Perspectives on the Safety of Dams	
by Donald A. Giampaoli	265
1979 ASCE Salary Survey	
by the Committee on Employment Conditions of the Professional	
Practice Division	275

## DISCUSSION

Proc. Paper 15510

Parity for Minorities in Engineering: Myth or Reality, <sup>a</sup> by Melvin Thompson (Apr., 1979. Prior Discussion: Jan., 1980). by Oswald Rendon-Herrero	321
When in Rome Do as the Romans: Should the Professional and Business Ethics of American Engineers be a Function of the Country in which They Practice?, <sup>a</sup> by A. Colin Lauchlan (July, 1979). by Thiruvenkatachari Viraraghavan	323
<b>Construction Productivity Factors</b> , <sup>a</sup> by Altaf Hussain (Oct., 1979). by Abdul Wahab Ahmed Rizk	324
Elected Office: For Engineers?, <sup>a</sup> by Norman L. Cooper (Oct., 1979). by Milton Mortman	325

<sup>&</sup>lt;sup>a</sup>Discussion period closed for this paper. Any other discussion received during this discussion period will be published in subsequent Journals.